



**DEPARTMENT OF THE ARMY**  
**OFFICE OF THE ASSISTANT SECRETARY OF THE ARMY**  
**FINANCIAL MANAGEMENT AND COMPTROLLER**  
**109 ARMY PENTAGON**  
**WASHINGTON DC 20310-0109**

November 4, 2002



**MEMORANDUM FOR SEE DISTRIBUTION:**

**SUBJECT: FY 03 Joint Reconciliation Program Goals and Special Interest Initiatives**

I extend a special thanks to all who met or exceeded the FY 02 Joint Reconciliation Program (JRP) goals. The Phase III JRP VTC will be held on November 14, 2002, 1500-1630 (EST). As we advised you in a message on October 16, 2002, VTC charts are due in this office on November 6, 2002. Please forward your charts to the centralized JRP mailbox, [JointReconProgram@hqda.army.mil](mailto:JointReconProgram@hqda.army.mil)

An effective JRP stretches our buying power by enabling us to make in course corrections to obligation authority during the year of execution. Though we met the overall goals set for FY 02, there are some specific areas where performance did not meet expectations. The Canceling Year Unliquidated Obligations ending balance for FY 02 was \$30 million above the expected goal of zero. Last year the ending balance was approximately \$8 million.

The overarching goal of the Army JRP is to promote the efficient and effective execution of the Army's total obligation authority. To do so, it is essential that we develop a more cost conscious culture within our organizations. Resource Managers at all levels must work with their functional counterparts to ensure that all financial transactions are properly processed and adjusted and accurately reflect the Army's funds execution.

FY 03 will be another year of change and process improvements as we add new goals and provide oversight of new initiatives in implementation stages. The FY 03 JRP Matrix Goals will include the following items.

**a. Using September 30, 2002, balances as the baseline:**

- By September 30, 2003, reduce to zero all problem disbursements (UMDs and NULOs) and intransits over 120 days.
- By September 30, 2003:
  - Reduce to zero unliquidated obligations in the canceling accounts
  - Reduce unliquidated obligations in the 4<sup>th</sup> expired year by 50 percent
  - Reduce to zero travel advances in the expired years



- b. Using September 30, 1998 balances as the baseline:
  - By September 30, 2003, reduce total Unmatched Disbursements (UMDs) by 85 percent.
- c. Using September 30, 2002 balances as the baseline:
  - By September 30, 2003, reduce total Negative Unliquidated Obligations (NULOs) by 25 percent.
- d. Using September 30, 2001 balances as the baseline:
  - By September 30, 2003, reduce interest penalty payments by 40 percent.
- e. Special Interest Items monitored and reported:
  - Report on the status of Accounts Receivables balances.
  - Report on 1<sup>st</sup> prior year deobligations.

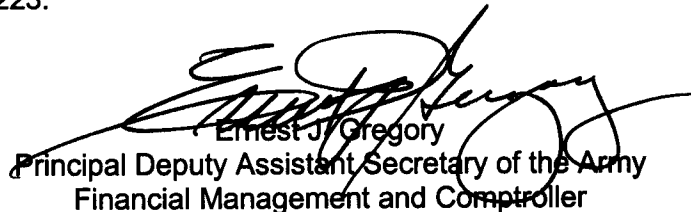
There are several new initiatives at various implementation stages that will impact business practices during FY 03. They are as follows:

- a. Automated Obligation Matching: Prototype test DFAS Operational Data Store (ODS) automated matching of disbursements less than or equal to \$2,500.
- b. ASK-FM Timeline: Army Shared Knowledge-Financial Management (ASK-FM) will provide access to financial data concerning obligations, disbursements and other financial data. Financial data will be displayed via digital dashboards through the Army Knowledge Online (AKO) portal.
- c. Transition of ARNG to STANFINS: Five USPFOs began processing FY 03 financial transactions in STANFINS. The remaining USPFOs will begin current year processing in STANFINS for FY 04.
- d. Single Stock Fund (SSF) Milestone #3 Timeline: The SSF will link logistics and financial management processes in both legacy and modernized environments. Army-wide fielding is scheduled for completion in May 2003.
- e. Defense Travel System FY 03 Deployment Schedule: Defense Travel System is a paperless travel system that allows travelers to coordinate and arrange temporary duty (business) travel quicker and easier. DTS will be deployed to 10 Army sites during FY 03.

- f. NETCOM: NETCOM was created through the Headquarters Department of the Army Realignment. NETCOM supports the Army's Knowledge Management Strategic Plan to transform the Army into a network-centric, knowledge based force. Four regional (Fort Monroe, Rock Island, Fort McPherson and Fort Sam Houston) Chief Information Officers (CIOs) will be functional during the first quarter of 2003.
- g. Army Contracting Agency (ACA): ACA will consolidate similar and common use contracts to reduce redundancy and leverage economies of scale.
- h. Transformation Installation Management (TIM): TIM shifts installation management oversight responsibility from Major Commands (MACOMS) to the new Installation Management Agency (IMA) effective in FY 03. The IMA is responsible for determining the distribution of FY 03 BOS/SRM and AFH funds and the subsequent redistribution of funds. During FY 03, these funds will flow through the MACOMS. Beginning in FY 04, these funds will flow through the IMA directly to Garrison, ASG and installation allotment holders.

We will ask specific commands to brief specific issues during the FY 03 VTCs, as well as the upcoming VTC on November 14, 2002, based on our analysis of JRP data submitted to us by the command. It is important that we receive your data by the November 6, 2002, suspense to allow sufficient time for us to analyze the data and for the commands to prepare responses for the VTC should this be necessary.

For more information on these initiatives, please forward your inquiries to the OASA (FM&C) centralized mailbox, [asafmwebmaster@hqda.army.mil](mailto:asafmwebmaster@hqda.army.mil). Should you have any questions on the upcoming JRP VTC, November 14, 2002, 1500-1630 (EST), please contact Ms. Barbara Jefferson, (703) 693-2805, DSN 223 or Ms Patsy Provines (703) 693-2818, DSN 223.

  
Ernest J. Gregory  
Principal Deputy Assistant Secretary of the Army  
Financial Management and Comptroller

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